

# Joint Archives Advisory Board

## 27 January 2022

### Revised Inter-Authority Agreement for the Joint Archives Service – an Update

#### For Recommendation to Cabinet

**Portfolio Holder:** Cllr L Miller, Customer and Community Services  
Cllr B Dunlop, Cabinet member for Culture and Vibrant Places, BCP Council

**Local Councillor(s):** All

**Executive Director:** J Sellgren, Executive Director of Place

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**Report Status:** Public

#### Recommendations:

Joint Archive Advisory Board is asked to:

1. Endorse:
  - (a) the purposes of the revised inter authority agreement (described in paragraph 4.1) and
  - (b) the revised governance model for the Joint Archive Service (described in paragraphs 5.1 to 5.3).
2. Support for recommendation to each Council's Cabinet the ongoing development and completion of:
  - (a) The revised Inter-Authority Agreement for the provision of the Joint Archive Service
  - (b) The future Governance Model, to provide strategic oversight of the Joint Archive Service.

**Reason for Recommendations:** To enable and underwrite proper political, financial and strategic oversight of the Joint Archives Service.

## **1. Executive Summary**

The Joint Archives Service (JAS) based at Dorset History Centre (DHC), funded pro rata to population by Dorset Council and BCP Council has been governed since 1997 by a tripartite Inter-Authority Agreement (IAA) signed that year between Dorset County Council, Bournemouth Borough Council and Borough of Poole, the three first tier councils then operating in Dorset. To allow continuity, the 1997 agreement was maintained through local government reorganisation in 2019. Following a consultant-led review of the JAS which reported in February 2021 which consulted with officers and councillors, it was agreed at a meeting of the Joint Archives Advisory Board in April 2021 that the governance of the JAS required updating. This was in order to reflect both the new unitary council arrangements and the modern context in which the service operates.

## **2. Financial Implications**

There are no new financial implications for either authority as a result of this agreement. The IAA clarifies the agreed approach to both revenue and capital funding of the JAS.

## **3. Well-being and Health Implications**

None

## **4. Climate implications**

None

## **5. Other Implications**

None

## **6. Risk Assessment**

Having considered the risks associated with this decision, the level of risk has been identified as:

Current Risk: Medium

Residual Risk: Medium

## **7. Equalities Impact Assessment**

The JAS has completed a full EQIA. Areas for further consideration include working with younger people and with black and ethnic minority groups and religious minorities.

Improved digital provision will also assist in providing greater access to collections for people living at some distance from Dorchester.

## **8. Appendices**

None

**9. Background Papers**

Joint Archives Agreement, 1997

**Footnote:**

Issues relating to financial, legal, environmental, economic and equalities implications have been considered and any information relevant to the decision is included within the report.

## **1. Background**

2.1 The Dorset Archives Service based at Dorset History Centre (DHC) in Dorchester, and prior to that in the basement of County Hall, Dorchester has existed since 1955. In 1997, as result of local government organisation, the 'Joint Archives Service' (JAS) was created – to reflect the decision of Bournemouth Borough Council and Borough of Poole that they wished with Dorset County Council to maintain a jointly-delivered archive function. This shared endeavour was detailed in the Joint Archives Agreement (JAA) of 1997. From this point forward to avoid confusion the JAA will be referred to as the 'Inter-Authority Agreement'. The IAA clarified:

- Key functions
- Statutory and best practice standards relating to archives
- Staffing
- Assets of the service
- Duration of the agreement – which was in effect open-ended with a 3-year notice period
- Policies and procedures
- Dispute resolution
- Revenue budget and its apportionment
- Role of the Joint Archives Advisory Board

## **2. Local government reorganisation**

2.1 The IAA was maintained through and beyond Local Government Reorganisation in 2019. However, as the original three signatory councils no longer existed and the IAA itself was somewhat outdated in certain respects, it became increasingly clear that a revised agreement was necessary.

## **3. Consultancy review**

3.1 A consultancy review of the JAS was initiated in early 2020. The purpose of the review was to identify if and how the service might improve and what its strategic direction should be. Also within scope was a review of the governance of the JAS. The review was published in February 2021 following delays due to the Covid-19 pandemic. The report gave a largely positive review of the JAS and its activities. It was recommended that the governance of the JAS be refreshed as part of the JAS's forward plan

3.2 At its April meeting, the JAAB recommended: "That the future governance of the JAS in the light of the consultants' recommendations and delegates responsibility to Legal Services staff of BCP and DC Councils to generate one or more options for consideration be supported." A draft revision of the IAA has been under consideration for several months.

## **4. Revised agreement**

4.1 The revised IAA is currently in draft form and is being scrutinised by the legal services teams of both councils. The purpose of the IAA is to:

- Update the signatories of the IAA to reflect the two recently-formed (2019) unitary funding councils
- Reaffirm the commitment of the two councils to the JAS and to the cost-efficiencies and economies of scale that it provides
- Reflect the updated legislative and best practice framework
- Ensure cogency with other IAAs that relate to joint services
- Propose an alternative governance body to deliver proportionate, dedicated and strategic oversight of the JAS.

## 5. Governance Model for the Joint Archives Service

5.1 In April 2021 the Joint Archives Advisory Board approved recommendation from consultancy review to adopt a revised governance model in order to:

- Strengthen governance to oversee and steer strategic direction through a dedicated group of councillors and officers
- Increase frequency of meetings to improve momentum, knowledge (at least 3 per year) and engagement
- Include membership of external partners and Dorset Archives Trust when appropriate
- Adopt a revised Terms of Reference to include:
  - Acting as a focussed, strategic board in place with the opportunity to steer service development, support council business, residents, efficiency and future investment.
  - Ensure JAS is enabled to deliver services through direct support and advocacy supporting development of a network of appropriate contacts across both Unitary Councils to raise profile, deliver against council priorities and demonstrate value for money

5.2 To achieve the recommended approach our proposal is to establish a new **Executive Business Board** with Membership proposed as follows:

- Portfolio holder plus one further Elected Member from each of the two Unitary Councils (4 Members) plus Exec Director - Place (Dorset Council), Director of Customer and Business management (BCP Council), Head of Customer, Libraries and Archives (Dorset Council) and Service Manager Archives and Records Management (Shared BCP and Dorset Council Role)
- Following consultation with Portfolio Holders, in advance of this Board, we have confirmed support for this proposal. It would be useful to also agree whether reserve Members could be nominated for each Council.
- Other officers (e.g. finance, specialist cultural or other executive directors) could be invited to attend the board for items of interest, but will not be Board members with voting rights.

- 5.3 In reviewing other Joint Boards or Committee structures, including Public Health and Skills and Learning, the proposed membership and structure would be considered an appropriate size and strategic level.

## **6. Next steps**

- 6.1 It had been intended that the revised IAA would be available for the JAAB to consider at this meeting. However, as it is still under consideration by legal services colleagues, the proposal is to ask colleagues to complete the revisions, share with portfolio holders, and expedite along with the new governance framework through formal decision process via Cabinet or appropriate committee.